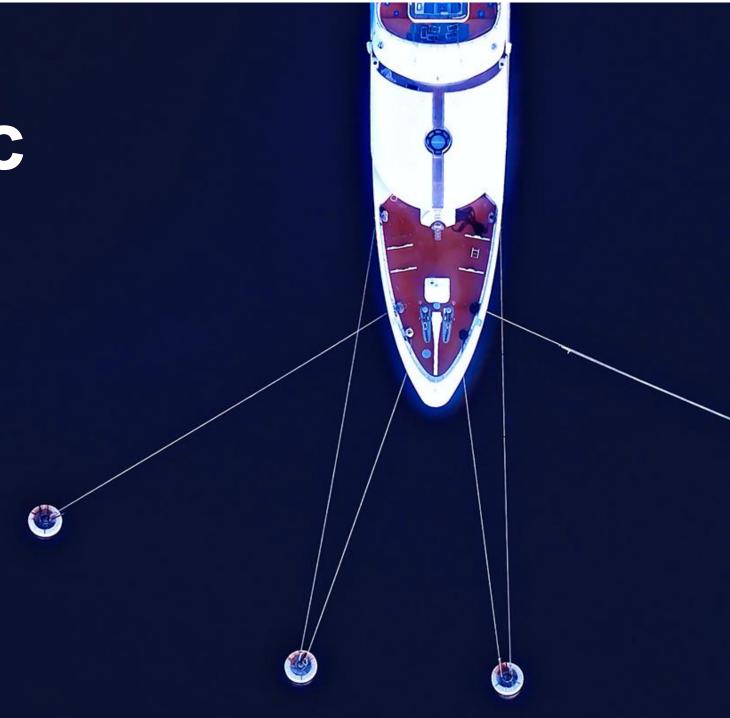
Transatlantic Confidence

INDEX 2022



BAIN & COMPANY





US COMPANIES IN UK

We surveyed a wide range of

US companies operating in the UK

LOCATIONS OF RESPONDENTS Which region(s) of the UK do you operate in with 24 meaningful scale? 13 13 17 10 13 Number of respondents 28 who selected each region

54US companies operating in the UK

~3000 total years of doing business in the UK

>220,000
UK-based employees represented

SECTORS AND ROLES OF RESPONDENTS

What sector does your company operate in?

Other
Retail
Logistics / transport
Professional services/ legal services
Life sciences/ healthcare
Manufacturing
Financial services/ financial investor
Technology/ media/ telecom

How would you describe your role?

Other
Global/headquarters CXO
UK Country General Manager

Government Relations

Source: BAB/Bain Confidence Index Survey, May 2022 (n=54)

US companies report moderate levels of confidence in the overall health of US-UK transatlantic business corridor

AVERAGE HEALTH REMAINS SAME FROM '21 TO '22

7.02021 Average

7.0
2022 Average

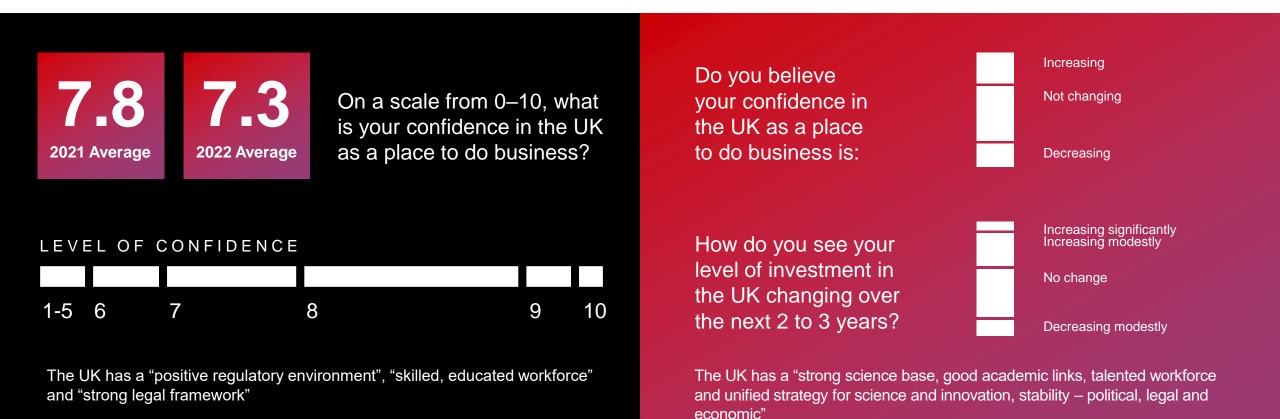
On a scale from 0-10

what is your view of the overall health of the US-UK transatlantic business corridor?



US companies report moderate confidence

in the UK as a place to invest and do business



Note: One respondent did not answer the question "How do you see your level of investment in the UK changing..." Source: BAB/Bain Confidence Index Survey, May 2022 (n=54)

Respondents' view of the

UK's most attractive & unattractive assets in 2022

LEAST ATTRACTIVE

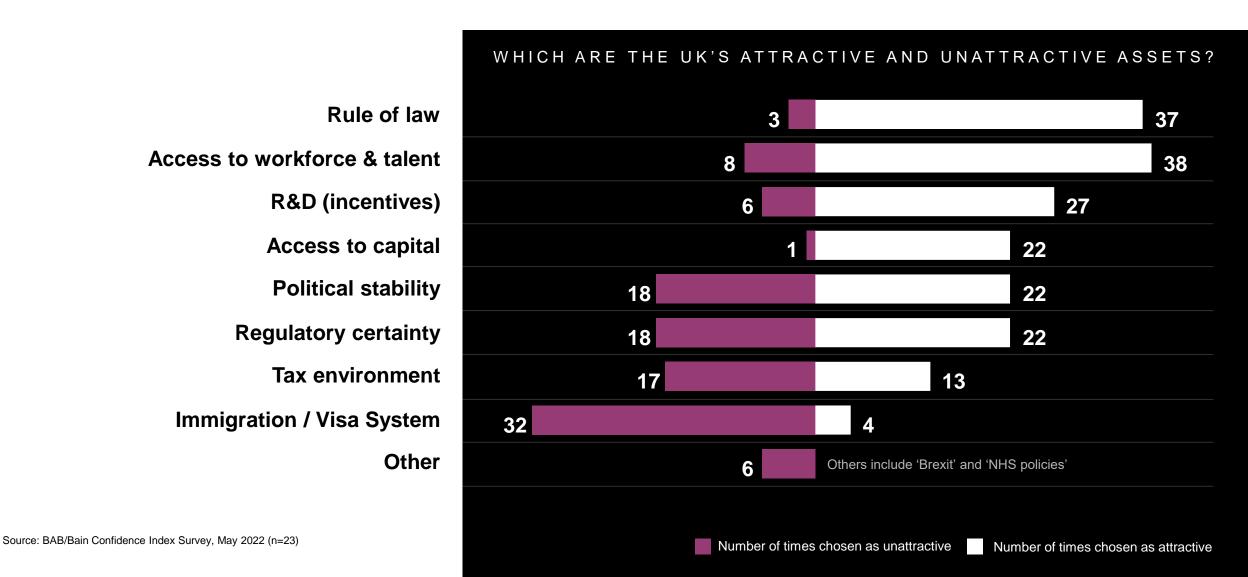
MOST ATTRACTIVE



Financial services ecosystem
Immigration policies Ease of doing business
Education Regulatory environment Language
Regulatory environment Language
Regulatory environment
Skill base Culture Technology Tax structure
Stability Liberal economy Retailers Talent
Science base Market size Access to Middle East
Political environment

UK's regulatory system is seen largely positively

Visa system and tax environment seen on balance negatively



US companies believe that in order to continue attracting investments

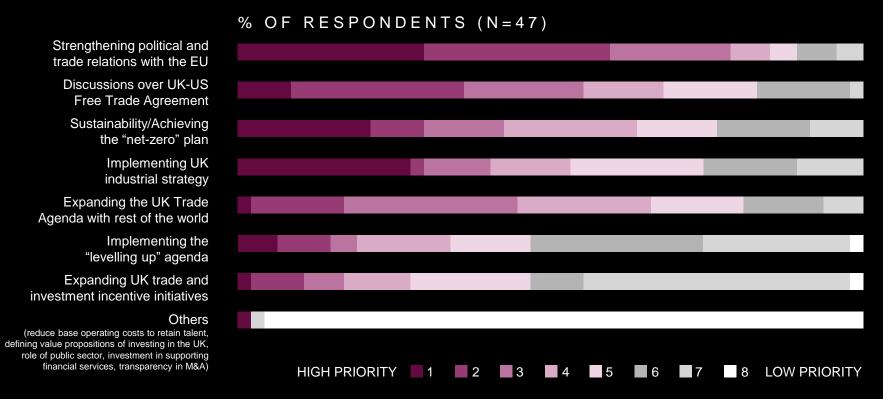
UK government should focus on strengthening political and trade relations with the EU

The UK should "define the value proposition for investing in the UK - demonstrate how UK stacks up against competitor countries on key metrics like generosity of capital allowances, R&D credits, energy and property costs, employment taxes, and the cumulative burden of regulation and reporting."

The UK should support "the role of the public sector including the NHS as a major purchaser and potential innovation driver."

Note: 7 respondents did not answer the question "Which would you recommend to the UK government as their top priorities to continue to attract inward investment?" Source: BAB/Bain Confidence Index Survey, May 2022 (n=54)

Which would you recommend to the UK government as their top priorities to continue to attract inward investment?



Moderate confidence has been shown by US companies in the

UK's continued ability to manage COVID-19 recovery





On a scale from 0-10

How confident are you in the UK's continued ability to manage COVID-19 recovery?

1-4 5 6 7 8 9 10

US companies believe that it is important for the UK to respond to geopolitical crises

However, they are not overly confident in the future of UK-EU relationship





UK COMPANIES IN US

We surveyed a wide range of

UK companies operating in the US

US companies operating in the US

>1,000 total years of doing business in the US

>68,000
US-based employees represented

LOCATIONS OF RESPONDENTS

Which region(s) of the US do you operate in with meaningful scale?



SECTORS AND ROLES OF RESPONDENTS

What sector does your company operate in?

How would you describe your role?

Others
Professional Services / Legal Services Life Sciences / Healthcare Energy Retail Logistics / Transport
Manufacturing Technology / Media / Telecom
Financial services / Financial Investor

Other
Global/headquarters CXO
US Country General Manager

Government Relations

Source: BAB/Bain Confidence Index Survey, May 2022 (n=23)

UK companies report moderate levels of confidence in the overall health of US-UK transatlantic business corridor

AVERAGE HEALTH



On a scale from 0-10

what is your view of the overall health of the US-UK transatlantic business corridor?

2 5

6

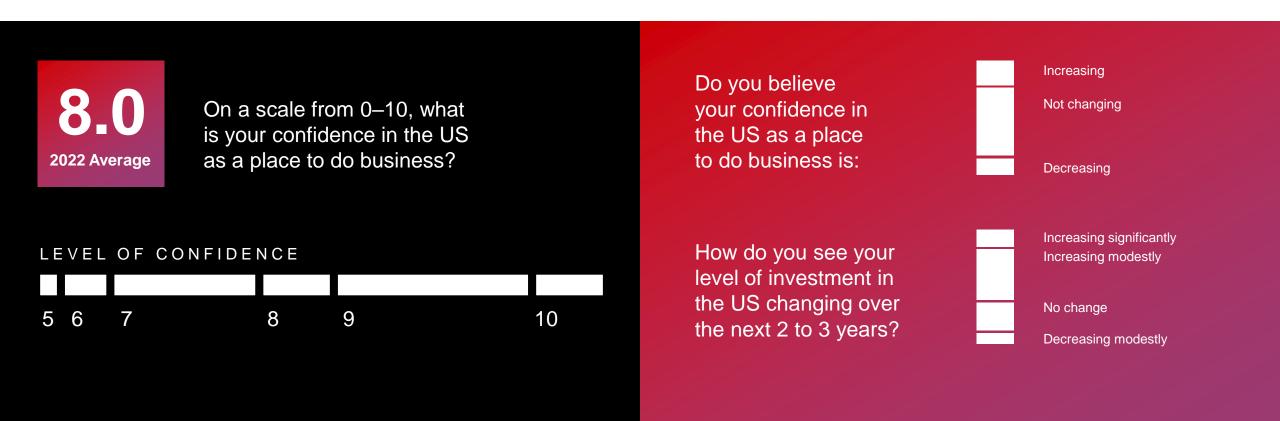
7

8

0

UK companies report relatively high confidence

in the US as a place to invest and do business



Note: 2 respondents did not answer the question "Do you believe your confidence in the US as a place to do business is" and 4 did not answer the question "How do you see your level of investment in the US changing over the next 2 to 3 years?"; Data for 2021 not present for the US survey

Source: BAB/Bain Confidence Index Survey, May 2022 (n=23)

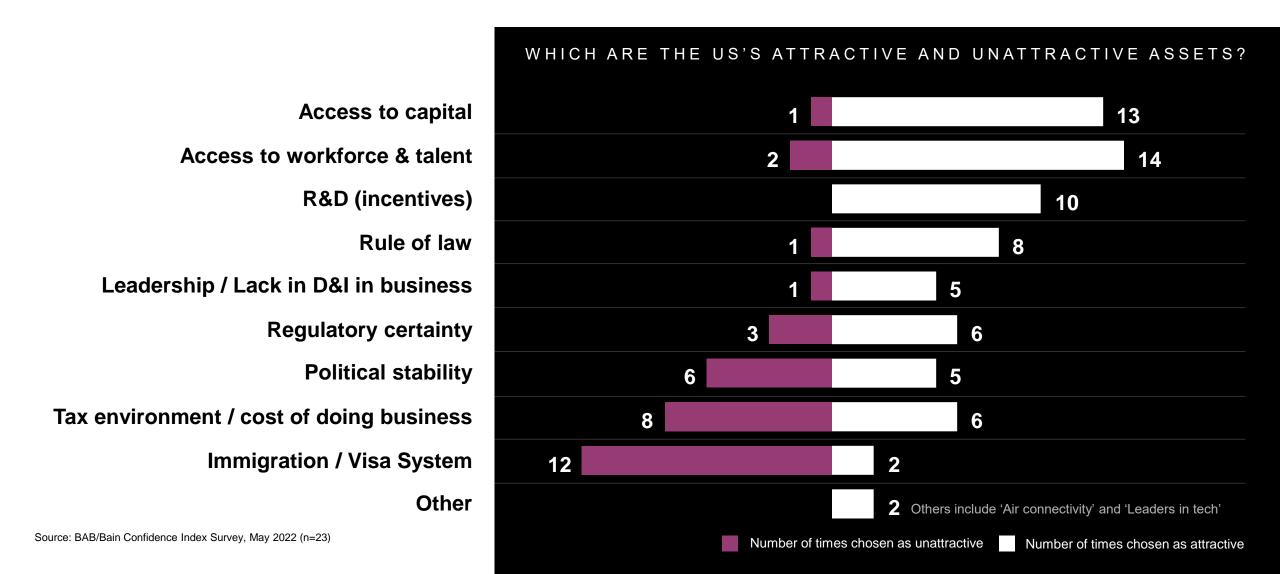
Respondents' view of the

US's most attractive assets in 2022

Tax structure
Non discriminatory taxation system
Consumer market size
Air connectivity Talent Public disclosure laws
Low tarrifs
Regulatory model Economic growth

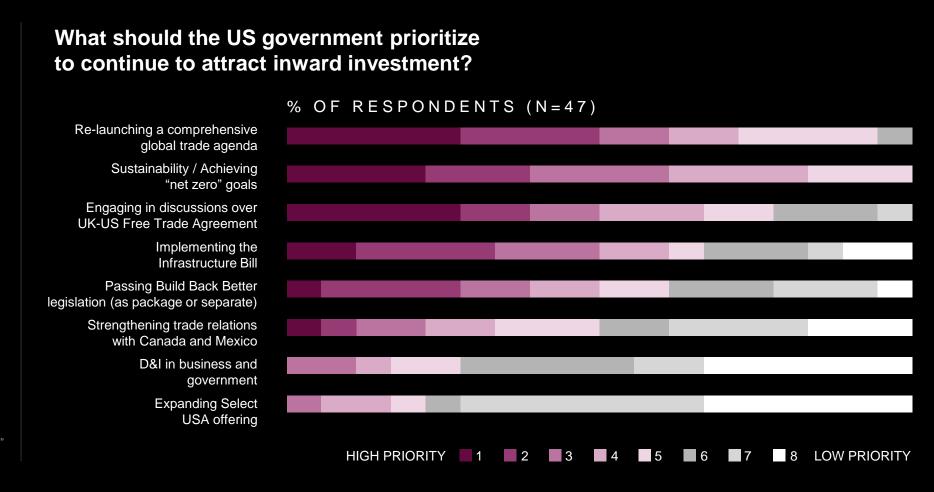
US's regulatory system is seen largely positively

Immigration / Visa system seen on balance negatively



UK companies believe that in order to continue attracting investments

US government should focus on a comprehensive global trade agenda and sustainability



Note: Bar for 'Other, please specify' not shown since all respondents ranked it last with no open text responses; 5 respondents did not answer the question "What should the US government prioritize to continue to attract inward investment? Source: BAB/Bain Confidence Index Survey, May 2022 (n=23)

Moderate confidence has been shown by UK companies in the

US's continued ability to manage COVID-19 recovery





On a scale from 0-10

How confident are you in the US's continued ability to manage COVID-19 recovery?

5 6 7 8 10

UK companies believe that it is important for the US to respond to geopolitical crises

However, they are not very confident in the future of US-China relationship



Most UK companies have middling views of the Biden Administration's "worker-centered" trade policy



On a scale from 0-10

What is your view of the Biden Administration's "worker-centered" trade policy?

4 5 6 7 8

For both UK and US companies

simplified US-UK business mobility is a high priority action in absence of an FTA

What issues should the UK prioritize in its relationship with the US in the absence of an FTA?

Sectoral agreements in financial services, professional services, technology, or digital trade

Simplified US-UK business mobility

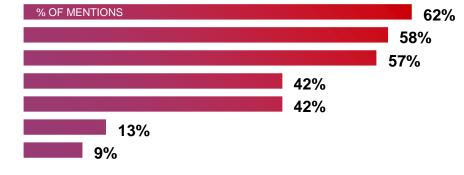
US-UK data transfer agreement

Multilateral policy initiatives on trade and investment from the WTO, OECD, or other international institutions

A joint US-UK sustainability agenda

Revival of the UK-US SME Dialogue and SME Agenda

Others (strengthening IP provisions; collaborations on research and innovation; US-UK trade facilitation agreement; visa simplicity; recognition of technically equivalent standards)



What issues should the US prioritize in its relationship with the UK in the absence of an FTA?

Sectoral agreements in financial services, professional services, technology, or digital trade

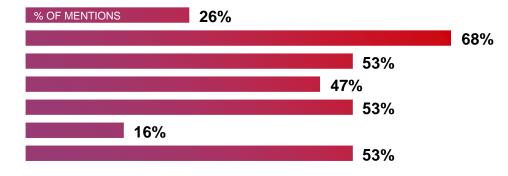
Simplified US-UK business mobility

US-UK data transfer agreement

Multilateral policy initiatives on trade and investment from the WTO, OECD, or other international institutions

A joint US-UK sustainability agenda

Revival of the UK-US SME Dialogue and SME Agenda



Joint initiatives around global supply chain security, market-distorting practices, and worker-centered trade policy